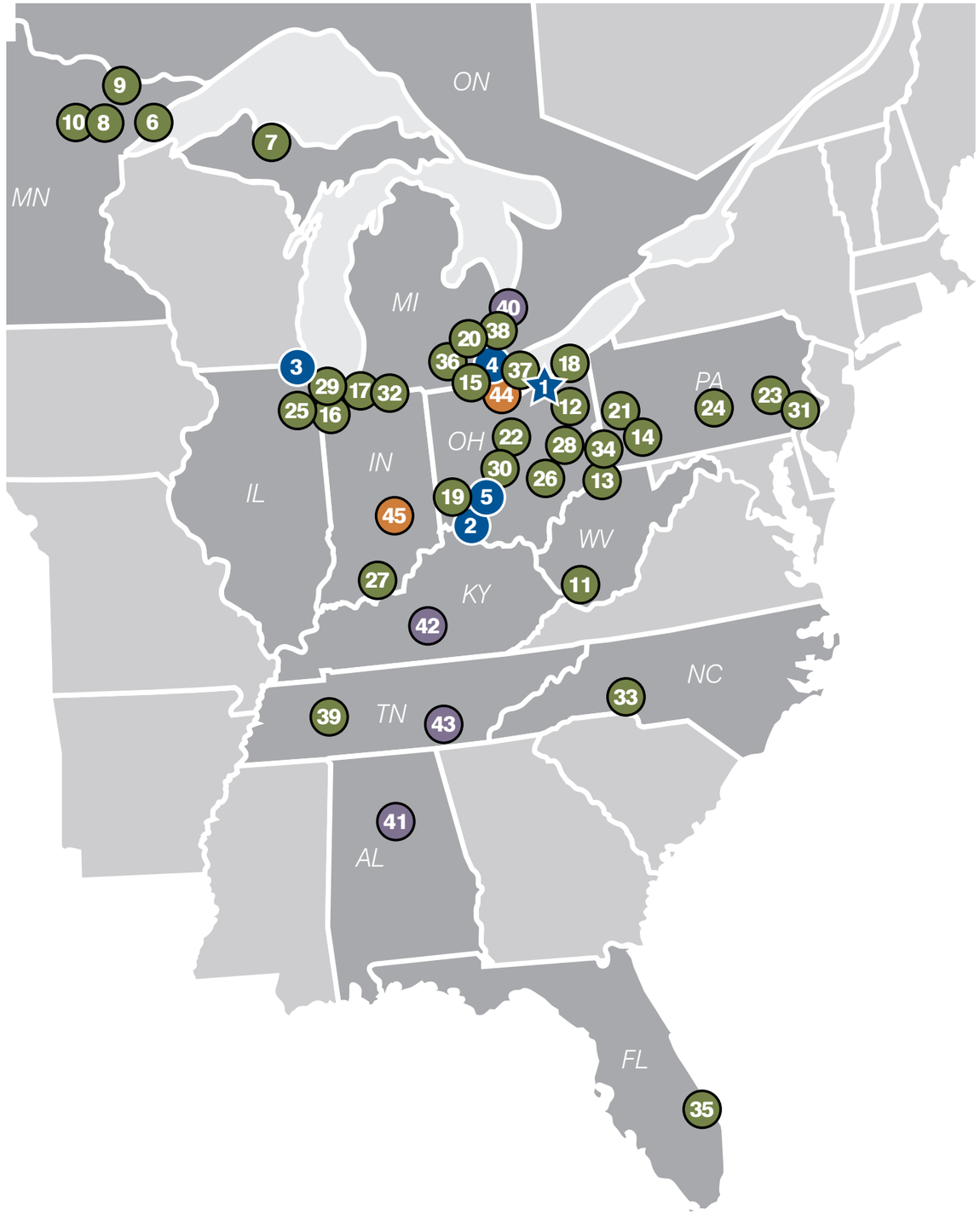

CLIFFS

COMPANY OFFICES AND OPERATIONS

1. Cleveland-Cliffs Headquarters

Offices

2. Regional Office – West Chester
3. Regional Office – Chicago
4. Ferrous Processing and Trading Co. (FPT) -- Detroit Office
5. Research & Innovation Center

Steelmaking

6. Northshore Mining Company
7. Tilden Mine
8. United Taconite
9. Minorca Mine
10. Hibbing Taconite Company
11. Princeton Coal
12. Warren
13. Mountain State Carbon
14. Monessen Coke
15. Toledo Direct Reduction Plant
16. Indiana Harbor
17. Burns Harbor
18. Cleveland Works
19. Middletown Works
20. Dearborn Works
21. Butler Works
22. Mansfield Works
23. Coatesville
24. Steelton
25. Riverdale
26. Zanesville Works
27. Rockport Works
28. Coshocton Works
29. Burns Harbor Plate & Gary Plate
30. Columbus
31. Conshohocken
32. Tek & Kote
33. Piedmont
34. Weirton
35. FPT – Florida Locations (2)
36. FPT – Michigan Locations (13)
37. FPT – Ohio Locations (5)
38. FPT. – Ontario Location (1)
39. FPT – Tennessee Locations (2)

Tooling and Stamping

40. Windsor & Ontario
41. Sylacauga
42. Bowling Green
43. Cleveland, TN

Tubular

44. Walbridge
45. Columbus, IN

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